7 NEW Direct Wines* Fine winenerchant $100 \%$,
7 NEW Direct Wines* Fine wine merchant, $100 \%$, none
811 Booths Supermarket, $100 \%$, none

| 9 | 12 | Heron Foods* Frozen food retailer, $100 \%$, none |
| ---: | ---: | ---: | :--- |
| 10 | 13 | renderson |


| 10 | 13 | Henderson Retail C-store/forecourt, $100 \%$, Spar |
| :--- | :--- | :--- |
| 11 | 15 | Berry Bros |


| 11 | 15 | Berry Bros \& Rudd* Fine wine merchant, $100 \%$, none |
| :---: | :---: | :--- |
| 12 | 14 | Park Garage Group |


| 12 | 14 | Park Garage Group Forecourt, $100 \%$, none |
| :--- | :--- | :--- |
| 13 | 17 |  |


| 13 | 17 | CJ Lang* C-store/forecourt, $100 \%$, Spar |
| :--- | :--- | :--- |
| 14 | Nww | The |

14 New The Kay Group Forecourt, 100\%, Spar

| 15 | 18 | HKS Retail* Forecourt, 100\%, Mace/Costcutter/Londis |
| :--- | :--- | :--- |
| 16 | NEW | Hes |

16 NEw Hotel Chocolat* Chocolatier, 100\%, none

| 17 | 19 | Rippleglen* Ctn/c-store, $100 \%$, none |
| :--- | :--- | :--- | :--- |
| 18 | 22 | Gillets |


| 18 | 22 | Gilletts Callington $C$-store, $100 \%$, Spar |
| :--- | :--- | :--- |



| 20 | 23 | MPK Garages* Forecourt, 100\%, Spar/Londis |
| :--- | :--- | :--- | :--- |
| 21 | 2 | St |


| 21 | 24 | Sewell Retail* Convenience Store, $100 \%$, Londis |
| :--- | :--- | :--- |
| 22 | 25 | Rys* |


| 21 | 24 | Sewell |
| :--- | :--- | :--- |
| 22 | 25 | Roys* Convenience Store, $100 \%$, Nisa |
| 23 |  |  |


| 23 | 26 | G101 Off Sales Off-licence/c-store, $100 \%$, Nisa |
| :--- | :--- | :--- |
| 2 |  |  |

24 New Riverford Organic Farms* Online fresh food retailer, 100\%, none

| 25 | 27 | Chartman Supermarket/forecourt, 100\%, Budgens/Londis/Spar |
| :--- | :--- | :--- |


| 26 | New | Amathus Fine wine merchant, $100 \%$, none |
| :--- | :--- | :--- |
| 27 |  |  |

2728 Lawrence Hunt* c-store, $100 \%$, Spar

| 28 | 30 | Cook Frozen food retailer, $87 \%$, none |
| :--- | :--- | :--- |


| 29 | 29 | Symonds Forecourts Forecourt//-store, $100 \%$, Budgens/Londis |
| :--- | :--- | :--- | :--- |
| 30 | 22 |  |


| 30 | 32 | CK's Supermarket* Supermarket/c-store, $100 \%$, none |
| :--- | :--- | :--- |
| 31 |  | Sper |


| 31 | 31 | Spring Petroleum** Forecourt, $100 \%$, Spar//Nisa/Mace |
| :--- | :--- | :--- | :--- |
| 32 | 35 | Stose |


| 32 | 35 | Wineflair* $^{*}$ off-licence, 100\%, none |
| :--- | :--- | :--- |


| 33 | 39 | North East Convenience Stores C-store, $100 \%$ /,Nisa/Bargain Booze |
| :--- | :--- | :--- | :--- |
| 34 | 33 |  |


| 34 | 33 | Jempsons Supermarket/off-license/cafe, $100 \%$, none |
| :--- | :--- | :--- |
| 35 |  |  |


| 34 | 33 | Jempsons Supermarket/ffflicense/café, 100\% |
| :--- | :--- | :--- |
| 35 | 37 | Tout LTD* |


| 35 | 37 | Tout LTD* Forecourt/c-store, 100\%, Budgens |  |
| :--- | :--- | :--- | :--- |
| 36 | 38 | Warner's Budgens* | Supermarket/forecourt, 100\%, Budgens |


| 36 | 38 | Warner's Budgens* Supermarket/fore |
| :---: | :---: | :---: |
| 37 | 42 | M\&O Trading off-licence, $100 \%$, none |
| 38 | 34 | Kit |


| 37 | 42 | M\&O Trading Offllicence, $100 \%$, none |
| :--- | :--- | :--- | :--- |
| 38 | 34 | Kavanagh Retailing UK* Supermarket, 100\%, Budgens |
| 39 | 40 | rito |


| 38 | 34 | Kavanagh Retailing UK* Supermarket, $100 \%$, Budgens |
| :--- | :--- | :--- |
| 39 | 40 | Filco Supermarkets* Supermarket/c-store, $100 \%$, none |


| 39 | 40 | Fico Supermarkets* | Supermarket $/ c-$-store, 10 |
| :---: | :---: | :---: | :---: |
| 40 | NEW | Planet Organic* Organic retailer, $100 \%$, none |  |

4146 J\& Wilson* C-store, $100 \%$, Nisa
4241 Jeroboams* Fine wine merchant, $100 \%$, none

| 42 | 41 | Jeroboams* |
| :--- | :--- | :--- |
| 43 | 47 | Hine wine merchant, $100 \%$, none |
| 44 | Noon Stores Forecourt/c-store, $77 \% / 23 \%$ |  |


| 43 | 47 | High Noon Stores Forecourt/-store, $77 \%$ |
| :--- | :--- | :--- |
| 44 | 44 | Tanners Wines off-Licence, $100 \%$, none |


| 44 | 44 | Tanners Wines off-Licence, $100 \%$, n |
| :--- | :--- | :--- |
| 45 | 43 | Winemark* |


| 45 | 43 | Winemark* Off-licence, $100 \%$, none |
| :--- | :--- | :--- |
| 46 | 44 | Stan's Superstore Supermarket/fore |
| 47 | 36 | Asian* |


| 47 | 36 | Asiana* Ethnic retailer, $100 \%$, none |
| :---: | :--- | :--- |

4848 Hunnyhill Stores Forecourt/ / -store, 100\%, Spar

| 49 | 49 | Paul Stone Group C-store, 100\%, Spar |
| :--- | :--- | :--- |
| 50 | 50 | Proudfoot Group |


| 5050 | Proudfoot Group Supermarket, $100 \%$, Nisa |
| :--- | :--- |


| franchise | Change(\%) |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3725 | 10.9354 | 72,612 | 5.152 | ¢ |
|  | 393 | 10 | 13,843 | 25 | £1, |
|  | 384 | 0 | 21,243 | -2 | £1, |
|  | 332 | 4 | 4779 | 23 | £ |
|  | 341 | 108 | 2,745 | 39 | £ |
|  | 404 | 0 | 6,356 | 3 | £ |
|  | 296 | -0.2 | 5,250 | -3 | £ |
|  | 19 | 0 | 714 | -7 | £2 |
|  | 29 | 3.3 | 2,870 | -4 | £ |
|  | 240 | 207 | 2,924 | 3 | £ |
|  | 78 | 0 | 1,748 | 4 | £ |
|  | 2 | 0 | 319 | 8 | £ |
|  | 57 | 6 | 42 | -42 | £ |
|  | 118 | 0.8 | 348 | -2 | £ |
|  | 13 | 0 | 198 | 2 | £ |
|  | 31 | 15 | 202 | 4 |  |
|  | 81 | 0 | 368 | 0 |  |
|  | 86 | -13\% | 104 | -13 |  |
|  | 63 | 3 | 512 | 0 |  |
|  | 107 | 0.9 | 965 | -1 |  |
|  | 25 | -48 | 99 | 15 |  |
|  | 12 | 0 | 183 | 3 |  |
|  | 9 | 0 | 543 | 2 |  |
|  | 43 | -2 | 428 | 0 |  |
| , none | 0 | 0 | 486 | 13 |  |
|  | 9 | 0 | 139 | 9 |  |
|  | 4 | 33.3 | 115 | 37 |  |
|  | 28 | 0 | 504 | 1.2 |  |
|  | 81 | 0 | 642 | 27.1 |  |
| dis | 8 | 0 | 99 | -10 |  |
|  | 20 | 0 | 442 | 8.5 |  |
|  | 30 | 0 | 117 | 2.6 |  |
|  | 56 | 30.2 | 255 | 0.7 |  |
| ain Booze | 28 | 7.6 | 365 | 7 |  |
|  | 5 | 0 | 280 | 0 |  |
|  | 4 | 0 | 145 | 8.2 |  |
|  | 5 | , | 87 | 8.7 |  |
|  | 44 | 0 | 177 | 6 |  |
|  | 5 | 0 | 207 | -10 |  |
|  | 12 | 9 | 164 | -6 |  |
|  | 7 | 0 | 235 | 22.3 |  |
|  | 76 | 7 | 225 | 11.3 |  |
|  | 6 | 0 | 56 | -5 |  |
|  | 15 | 25 | 106 | 39.4 |  |
|  | 7 | 40 | 101 | 4.1 |  |
|  | 80 | 4 | 245 | 0.4 |  |
| , Nisa | 2 | 0 | 151 | -2.5 |  |
|  | 5 | 0 | 65 | -2.9 |  |
|  | 14 | 8 | 126 | 5 |  |
|  | 7 | 75 | 125 | 25 |  |
|  | 4 | 0 | 170 | 0.5 |  |

87,621,785,069.00

 \begin{tabular}{rrrr}
$\boldsymbol{£}, \mathbf{2 7 7 . 3}$ \& $£ 1,472,432,312.00$ \& $\mathbf{£ 1 , 2 1 9 , 3}$ \\
\hline 1.472 .4

 

$\mathbf{£ 1 , 2 7 7 . 3} £ 1,472,432,312.00$ \& $£ 1,472.4$ \& 15.3 \\
\hline $\mathbf{1 , 4 6 2 . 8}$ \& $£ 1,444,563,000.00$ \& $£ 1,444.6$ \& 1.2 \\
\hline
\end{tabular} $\begin{array}{r}£ 7,621,785,069.00 \\ £ 1,277,323,810.00 \\ \hline £ 1,462,843,000.00 \\ \hline £ 721,376,000.00 \\ \hline £ 563,189,000.00 \\ \hline\end{array}$ £721.4

£563.2

£ $851,553,000.00$ \begin{tabular}{cc}
$£ 563.2$ \& $£ 804,069,000.00$ \\
\hline $\mathbf{3 9 5 . 4}$ \& $£ 438325,000.00$

 £563,189,000.00 $£ 395,360,000.00$ £442,000,000.00 

$£ 395,00,00.00$ \& $£ 45.4$ \& $£ 433,325,000.00$ \\
$£ 442,00,00.00$ \& $£ £ 42.0$ \& $£ 436,00,000.00$ \\
\hline$£ 288,850,000.00$ \& $£ 284.9$ \& $£ 287,119,000.00$ \\
\hline$£ 282,204,000.00$ \& $£ 282.2$ \& $£ 280,759,000.00$
\end{tabular} £282,204,000.00 £157,380,000.00 £149,748,000.00 £143,566,056.00 £119,100,000.00 £101,000,000.00 £94,849,922.00 $£ 73,581,260.00$ £62,000,000.00 $£ 66,070,000.00$ £66,393,000.00 £65,462,763.00 £54,553,000.00 £51,054,802.00 £50,002,000.00 £44,392,690.00 £44,000,000.00 £33,804,376.00 £37,849,646.00 £35,818,721.00 £37,026,250.00 £33,399,145.00 £35,612,061.00 £24,934,291.00

£25,437,614.00
$£ 24,600,000.00$
£24,538,201.00 $£ 24,538,201.00$

$£ 23,550,816.00$ | $£ 23,550,816.00$ |
| :---: |
| $£ 19,956,495.00$ | £24,841,281.00 £24,

$£ 21,764,920.00$ £17,239,058.00 $£ 17,239,058.00$
$£ 17,690,559.00$ $£ 17,690,559.00$
$£ 20,507,528.00$ $£ 20,507,528.00$

$£ 16,654,703.00$ |  |
| :--- |
|  | 16,654,703.00 $£ 18,754,888.00$


$£ 19,080,225.00$ £19,080,225.00 £ $£ 24,841,508.00$ £24,814,526.00 £15,000,000.00 $£ 13,980,000.00$ | $£ 24,814,526.00$ | $£ 24.8$ | $£ 17,058,931.00$ |
| ---: | ---: | ---: |
| $£ 15,000,000.00$ | $\mathbf{£ 1 5 . 0}$ | $£ 15,432,000.00$ |
| $£ 14,100,000.00$ | $\mathbf{£ 1 4 . 1}$ | $£ 15,200,000.00$ |
| $£ 13,980,000.00$ | $£ 14.0$ | $£ 14,530,000.00$ |

£ £85

£205,141,072.00 $\quad$ 205141.0 $\begin{array}{ll}£ 284.9 & £ 287,119,000.00 \\ £ 282.2 & £ 280,759,000.00\end{array}$ $\begin{array}{ll}£ 249.7 & £ 255,138,454.00 \\ £ 157.4 & £ 163,852,000.00\end{array}$ $\begin{array}{ll}\text { £157.4 } & £ 163,852,000.00 \\ £ 149.7 & £ 142,040,000.00\end{array}$ $\begin{array}{ll}£ 149.7 & £ 142,040,000.00 \\ £ 143.6 & £ 137,32433000\end{array}$ $\begin{array}{ll}£ 143.6 & £ 137,324,330.00 \\ £ 119.1 & £ 118,00000000\end{array}$ $\begin{array}{rr}£ 119.1 & £ 118,000,000.00 \\ £ 101.0 & £ 97,000,000.00\end{array}$ $\begin{array}{rr}\text { £101.0 } & £ 97,000,000.00 \\ £ 74.58 & £ 86,098,443.00 \\ & £ 81,068,364.00\end{array}$ $\begin{array}{rr}£ 73.58 & £ 81,068,364.00 \\ \mathbf{£ 6 2 . 0} & £ 73,000,000.00\end{array}$ $\begin{array}{ll}\text { £62.0 } & £ 73,000,000.00 \\ £ 66.1 & £ 64767,000.00\end{array}$ £66.1 $£ 64,767,000.00$ $\begin{array}{lr}£ 66.4 & £ 64,112,000.00 \\ £ 65.5 & £ 61,002,269.00\end{array}$ £65.5 £61,002,269.00 £54.6 $\quad £ 53,734,000.00$ £51.1 $£ 52,273,030.00$ \begin{tabular}{lr}
$\mathbf{£ 5 1 . 1}$ \& $£ 52,273,030.00$ \\
$\mathbf{£ 5 0 . 0}$ \& $£ 47,896,000.00$ \\
\hline 44.4 \& $£ 47,242,550.0$

 

$£ 44.4$ \& $£ 47,242,550.00$ \\
$£ 44.0$ \& $£ 46,000,000.00$ \\
\hline

 £33.8 £45,600,000.00 £37.8 £41,140,381.00 £35.8 

£37.0 \\
$£ 39,166,320.00$ \\
\hline

 $\begin{array}{llll}\mathbf{£ 3 5 . 8} & \text { £37.0 } & £ 36,587,017.00 & £ 396.6 \\ \mathbf{E 3 3 . 4} & £ 35,485,817.00 & \mathbf{E 3 5 . 5}\end{array}$ $\begin{array}{ll}£ 33.4 & £ 35,485,817.00 \\ £ 35.6 & £ 34,222,541.00\end{array}$ $\begin{array}{rr}\text { E35.6 } & £ 34,222,541.00 \\ & £ 27,666,417.00\end{array}$ 

$£ 25.4$ \\
$£ 24.6$ \\
$£ 26,967,459.00$ \\
\hline

 $\begin{array}{ll}£ 24.6 & £ 26,100,000.00 \\ £ 24.5 & £ 24,491,758.00\end{array}$ $\begin{array}{rr}\text { £24.5 } & £ 24,491,758.00 \\ £ 23.6 & £ 23,863,982.00\end{array}$ $\begin{array}{rr}£ 20.0 & £ 23,000,000.00 \\ £ 24.8 & £ 22,424,104.00\end{array}$ 

$£ 24.8$ \& $£ 22,424,104.00$ \\
$£ 21.8$ \& $£ 21,603,424.00$ \\
\hline
\end{tabular} $\begin{array}{rr}£ 21.8 & £ 21,603,424.00 \\ £ 17.24 & £ 20,781,931.00\end{array}$ $\mathbf{£ 1 7 . 2 4}$

$\mathbf{£ 1 7 . 7}$ £17.7 £20.5

£16.7 |  | $£ 19,855,037.00$ |
| :--- | :--- |
| 16.5 | $£ 19,364,234.00$ |
| 10.7 | $£ 19$ |

- 

| $\mathbf{£ 1 8 . 7}$ | $£ 19,096,956.00$ |
| :--- | :--- |
| 1818,800 |  | £14.2 3.9


| £1,444.6 | -1.2 | £27,612,000.00 |
| :---: | :---: | :---: |
| £851.6 | 18.0 | £15,837,000.00 |
| £804.1 | 42.8 | £15,307.00 |
| £438.3 | 10.9 | £1,347,000.00 |
| £436.0 | -1.4 |  |
| £287.1 | 0.8 | £10,239,000.00 |
| £280.8 | -0.5 | £3,974,000.00 |
| £255.1 | 2.2 | £2,301,042.00 |
| £163.9 | 4.1 | £5,717,000.00 |
| £142.0 | -5.1 | -£5,724,000.00 |
| £137.3 | -4.3 | £1,997,934.00 |
| £118.0 | -0.9 |  |
| $£ 97.0$ | -4.0 | £2,529,000.00 |
|  |  |  |


| £18.8 | $£ 18,800,000.00$ |
| :--- | :--- |
| $\mathbf{£ 1 9 . 1}$ | $£ 18,620,033.00$ |
| $\mathbf{£ 1 8 . 8}$ | $£ 17,890,416.00$ |


|  | 14 |
| ---: | ---: |
|  | 7 |

2

| £86.1 | -9.2 |
| :---: | :---: |
| £81.07 | 10.2 |
| $£ 62.0$ | -15.0 |

udfoot Group Supermarket, 100

